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U.S. Citizen

Bachelor of Science in Chemical Engineering: M.I.T., 1963

Master of Business Administration: Harvard University, 1965

- 1965-1968 ***The Badger Co. Inc.***, Cambridge, MA  
Project Engineer in design and construction of industrial plants in the U.S. and in Western Europe.
- 1968-1973 ***Policy and Budget Analyst in the Office of the Secretary, U.S. Department of Transportation (US DOT)***  
Member of team that created Amtrak  
Reviewed and refocused the Northeast Corridor Transportation Project  
Helped write the Regional Railroad Revitalization ("3R") Act of 1973.
- 1973-1978 ***Richard J. Barber Associates***, Washington, DC.  
Consulting firm's practice concentrated in economic and financial issues associated with transport regulation, particularly rail, and anti-trust issues.
- 1978-1986 ***Federal Railroad Administration, US DOT:***  
**Director, Northeast Corridor Improvement Project**, restructured and managed the NECIP, a \$2.5 billion, multi-year project upgrading rail service between Boston, New York City and Washington.  
**Associate Administrator for Intercity Services**, managed the annual review of the Amtrak budget, and supervised high-speed rail studies, as well as continuing to manage NECIP.  
**Associate Administrator, Passenger and Freight Services**, supervised NECIP, Amtrak budget, and all FRA assistance programs to freight railways.  
**Acting Associate Administrator for Policy**, supervised policy development, and Conrail sale.  
**Acting Deputy Administrator**, (4 months).  
Administrator's Awards for Outstanding Performance (2) and for Excellence in Promoting Opportunities for Minority Businesses (1). Secretary's Award for Outstanding Performance. Presidential Award for Outstanding Performance.
- 1986 - 2003, ***The World Bank.***  
As Railways Adviser, reviewed the Bank's entire railway lending activities. Worked in all Bank regions, with particular attention to Argentina, Brazil, Mexico, China, India and the CEE and CIS countries. Led the concessioning of railways in Argentina, Chile (with IFC team), Mexico, Bolivia, and Brazil, and advised in concessioning in Guatemala, Malawi, Kenya, Tanzania, Zambia, Egypt and Pakistan, among others. Advised in rail private sector involvement in Estonia, Poland, Romania, Panama and Mexico. Advised in public sector railway restructuring in China, Russia and India.  
World Bank President's Award for Excellence for leading the concessioning of railways. Only two or three of these awards are made per year. Have spoken and published

extensively on U.S. and international rail freight and passenger issues.

Chairman, TRB Committee reviewing R&D programs of the Federal Railroad Administration.

- 2003 to present **Principal, Thompson, Galenson and Associates.**  
Consulting firm working with public and commercial clients on railway and transport issues in the U.S. and worldwide. Consulting assignments have included:
  - Private client. Forecast of worldwide rail traffic, freight and passenger, for all countries of the world. This study developed an IEA worldwide energy use forecast through the year 2050 based on a number of scenarios.
  - World Bank. Restructuring of the rail system in Russia, including potential projects in freight, intercity passenger and commuter rail services.
  - World Bank. Study of rail restructuring issues in China, including regulation, system structure and role of the private sector.
  - World Bank. Review of rail restructuring plans in India and Bangladesh.
  - World Bank. Analysis of the British Railway privatization and lessons for the World Bank and its clients.
  - European Conference of Ministers of Transport (ECMT). Study of rail structure and regulatory issues in Russia. A later report updates the status of reform in Russia.
  - ECMT: study of rail infrastructure access charges in the ECMT Member States.
  - ECMT: study of the experience and prospects for franchising of rail systems in Europe.
  - ECMT: study of the data needs for improved rail regulation.
  - OECD: study of the need for rail freight infrastructure investment 2005 – 2030.
  - Community of European Railways (CER). Chapter in book on rail restructuring issues worldwide as part of a book on rail restructuring in the EU countries.
  - Private client. Analysis of options of Amtrak reform.
  - Federal Railroad Administration (FRA): study of ownership options for the NEC infrastructure.
  - Estonia: Court expert in infrastructure access charge litigation.
  - European Union: invited member of IMPRINT-NET railway experts advising the Commission on railway infrastructure access issues.
  - World Bank: member of expert team analyzing structure issues of the South African network industries.
  - World Bank: revising, updating and reporting on the Bank's worldwide railway database. 2005 to present.
  - World Bank: member of expert team advising Chilean Government on restructuring railway system in Chile.
  - World Bank: member of expert team advising Uruguayan Government on restructuring railway system in Uruguay.
  - World Bank: member of expert team advising Mexican Government on implementing suburban passenger rail systems in Mexico City.
  - **Member, Board of Directors of the Railroad Research Foundation**, a research administration arm of the Association of American Railroads.
  - **Member, Peer Review Panel, California High Speed Rail Authority.** The panel will review plans for the High Speed Rail project and provide comments and advice to the Governor and the Legislature.
  
- **Extensive publications on rail and transport issues available on request.**